# Issue Brief Findings from HSC



# EMPLOYER HEALTH INSURANCE PREMIUM SUBSIDIES UNLIKELY TO ENHANCE COVERAGE SIGNIFICANTLY

by James D. Reschovsky and Jack Hadley State and local efforts to reduce the number of uninsured workers include three major approaches: public insurance expansions, subsidies paid directly to lowincome workers to help pay their share of employer-sponsored insurance premiums or buy individual insurance and subsidies paid directly to small employers to reduce the cost of health insurance premiums. Based on a national study by the Center for Studying Health System Change (HSC), premium subsidies paid directly to small firms are unlikely to significantly reduce the number of uninsured. About 16 million people work in firms with fewer than 50 workers that do not offer health insurance. A hypothetical 30 percent premium subsidy targeted to the employers of these workers—slightly more generous than the average in existing small firm subsidy programs across the country—would extend coverage to only about half a million uninsured workers if implemented nationally.

## **Targeting the Working Uninsured**

olicy makers are exploring ways to extend health insurance coverage to the working uninsured-a good target since nearly 75 percent of the uninsured live in families with at least one full-time worker, many of whom work in small firms. According to the U.S. Census Bureau, an estimated 38.7 million Americans were uninsured in 2000. While the Bush Administration has proposed subsidies in the form of tax credits for people buying individual insurance, and several states have initiated Medicaid waiver programs to expand public coverage to low-income, uninsured workers, another approach is to build on the employer-sponsored insurance system. To this end, several states have funded programs to subsidize low-income workers' contributions

to their employers' health coverage.<sup>1</sup>

Yet, two in five uninsured workers and about two-thirds of low-income uninsured workers with family incomes less than 200 percent of poverty—or about \$35,000 a year for a family of four in 2001—work in firms that do not offer coverage. To address this, several states and local communities are encouraging small employers to offer health insurance by subsidizing premiums. State initiatives include the Kansas Small Employer Tax Credit, Massachusetts' Insurance Partnership Program and Healthy New York. Local initiatives, often funded by private foundations or federal disproportionate share hospital payments, are underway in Denver; New York; Muskegon,

Mich.; San Diego; and Wayne County, Mich.<sup>2</sup>

The programs vary in size with enrollment typically limited by available funding. The number of firms taking subsidies ranges from fewer than 50 in some programs to more than 2,000. Subsidy amounts vary appreciably and, in some cases, differ by a firm's profitability or workforce characteristics. A 30 percent subsidy slightly above the midpoint—would reduce the cost of an average policy offered by small firms with fewer than 50 workers for single coverage from \$2,732 to \$1,912 and for family coverage from \$6,434 to \$4,504.<sup>3</sup>

Since nearly all employers with more than 100 workers offer health insurance benefits, while less than half



Providing Insights that Contribute to Better Health Policy



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Figure 1 Percent of Employers Offering Health Insurance by Firm Size, 1997



Source: 1997 Robert Wood Johnson Foundation Employer Health Insurance Survey

of smaller employers do, virtually all state and local employer health insurance subsidy programs are targeted at small firms, typically those with fewer than 50 workers not currently offering coverage. Even among small employers, size matters: Only onethird of firms employing fewer than 10 workers offer health insurance (see Figure 1).

### Why Small Firms Do Not Offer Coverage

Efforts to increase health insurance coverage by subsidizing premiums for small firms are unlikely to be fruitful, according to HSC research. Large subsidies are needed to increase coverage by even modest amounts.<sup>4</sup> For example, among all firms with fewer than 50 workers, only 40 percent offer health insurance. It would take a 30 percent reduction in premium costs to increase the proportion of those offering insurance by only 15 percent, from 40 percent to 46 percent.

Understanding why small employers are less likely to offer health insurance helps explain why they are unlikely to be particularly responsive to premium subsidies. Two factors are central:

• The cost of providing health insurance to workers is higher for small employers than it is for larger ones. Small employers are more likely to hire lower-income workers who are less able to afford health insurance and who may be eligible for government-subsidized coverage or free or reduced-cost services from safety net providers.

Higher Costs. The higher costs small employers face are the result of both higher insurance premiums and per-employee costs associated with searching for and administering a health plan. For instance, a hypothetical health maintenance organization (HMO) plan with minimum benefits would have monthly premiums for single coverage that are \$37 more for employers with fewer than 10 workers than for employers with 50-99 workers (see Figure 2). Small employers face higher insurance premiums for several reasons. First, insurers' costs for marketing and administration must be spread over fewer enrollees. Second, costs of insuring small groups may be greater because of adverse selection-which occurs when employers whose workers have aboveaverage health care needs are more likely to seek coverage or purchase more comprehensive coverage. Finally, small employers lack the bargaining power of larger employers in negotiating with insurers.

**Low-Income Employees.** Twenty-eight percent of people working for small employers are classified as low income, compared

with 19 percent of people working for larger employers. Low-income workers are less willing to buy health insurance, partly because it is too costly, but also because they are more likely to have access to public insurance or free or reduced-cost care through safety net providers. As a result, small employers are less likely to need to offer health insurance benefits as a way to attract and retain workers.

**Other Factors.** In addition to premium costs and worker income, other factors influence employer decisions to offer health insurance, including the proportion of employees who work part time, availability of public health insurance and free or reduced-cost care at clinics and hospitals, and the tightness of the local labor market, which also influences whether an offer of health insurance is needed to attract and retain labor.

#### **Impact of Subsidies Negligible**

While a 30 percent premium subsidy would increase the proportion of small employers offering insurance by only 15 percent, the impact on the number of workers would be just over half as large.5 And, the impact on the number of uninsured would actually be much smaller, with less than 3 percent of workers in nonoffering firms with fewer than 50 workers actually obtaining insurance as a result of the subsidy. Nationally, firms with fewer than 50 people employ nearly 34 million workers, about 16 million of whom-48 percent-are not offered health insurance. Under a 30 percent premium subsidy hypothetically available to all nonoffering firms, 1.5 million workers would gain offers of employer-sponsored coverage, reducing the number of workers who lack coverage offers to 14.6 million (see Figure 3).

Since 59 percent of workers in firms with fewer than 50 workers have alternative sources of health insurance—mostly through their spouse or public insurance the number of *uninsured* workers who would actually gain offers of insurance would only increase by about 600,000. In addition, not all uninsured workers will opt to take up coverage. Other HSC

#### Figure 2 Predicted Monthly Premiums for a Minimum-Benefit HMO Policy by Firm Size, 2001



Note: Values are predicted from a statistical model accounting for the differences in premiums for firms that do and do not offer insurance. Numbers inflated to reflect 2001 values based on the 1998 KPMG Survey of Employer-Sponsored Health Benefits and the 2001 Kaiser Family Foundation/Health Research and Educational Trust (KFF/HRET) Employer Health Benefits Survey.

Source: 1997 Robert Wood Johnson Foundation Employer Health Insurance Survey

#### Figure 3

# Impact of a 30 Percent Employer Premium Subsidy on Workers in Small Firms



Source: Analysis of the 1997 Robert Wood Johnson Foundation Employer Health Insurance Survey and HSC Community Tracking Study Household Survey, 1998-99

#### Notes

- Conwell, Leslie Jackson, and Ashley C. Short, Premium Subsidies for Employer-Sponsored Health Coverage: An Emerging State and Local Strategy to Reach the Uninsured, Issue Brief No. 47, Center for Studying Health System Change (December 2001).
- In some cases, employer subsidies are combined with subsidies to help workers pay their portion of the premium. See Silow-Carroll, Sharon, Stephanie E. Anthony and Jack A. Meyer, State and Local Initiatives to Enhance Health Coverage for the Working Uninsured, The Commonwealth Fund (November 2000).
- 3. Premium values for 2001 are from the KFF/HRET Survey of Employer-Sponsored Health Benefits.
- Hadley, Jack, and James D. Reschovsky, Small Firms' Demand for Health Insurance: The Decision to Offer Insurance, Working Paper, Center for Studying Health System Change (October 2001).
- 5. This is because a majority of firms with fewer than 50 workers are very small—generally fewer than 10 workers. The smallest firms also are proportionately most responsive to a premium subsidy because many do not offer insurance.
- Cunningham, Peter J., Elizabeth Schaefer and Christopher Hogan, Who Declines Employer-Sponsored Health Insurance and Is Uninsured? Issue Brief No. 22, Center for Studying Health System Change (October 1999).
- Thomas, Kathleen, "Are Subsidies Enough to Encourage the Uninsured to Purchase Health Insurance? An Analysis of Underlying Behavior," *Inquiry*, Vol. 31, No. 4 (Winter 1994-95).

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If subsidies are extended to firms that offer health insurance-something programs seldom do now-some portion of the subsidies would likely be passed on to workers in the form of lower premium sharing or higher wages, prompting additional workers to take up coverage. While the impact of this on the number of uninsured persons will be quite modest, it would be expensive, since nearly all eligible firms offering health insurance are likely to take advantage of such a subsidy. Failure to extend subsidies to firms that offer insurance raises an equity issue, however, because equally deserving employers that have been providing health benefits to their workers are not eligible to benefit from the subsidy.

#### **Policy Implications**

Direct subsidies of employer-sponsored insurance premiums suffer from two fundamental problems. First, their success in extending health insurance to additional workers is hindered by small employers' relatively low responsiveness to premium subsidies. Subsidies would have to be very large to have a significant effect on the number of uninsured workers who gain access to employer-sponsored health benefits. Second, because subsidies are given to the employer rather than directly to employees—it is difficult to target the subsidies to those most in need: low-income, uninsured persons.

A given employer might have insured and uninsured and high-income and low-income workers. Of the 16 million small firm workers who lack offers of health insurance, only 3 million, or 18 percent, are both uninsured and have family incomes less than 200 percent of the poverty level. Employer-targeted premium subsidies inevitably would convey benefits to many who are neither poor nor uninsured.

Although there have been several proposals to subsidize employer health insurance premiums, issues associated with costs and the inability to target the uninsured may explain why they have not moved forward on Capitol Hill. Much more attention has been focused, instead, on premium subsidies in the form of refundable tax credits targeted at low-income individuals and on expanding public insurance programs.

An alternative adopted by some states is to subsidize insurance premiums only for uninsured, low-income workers in a firm. This approach is not without problems, however. Evidence suggests that low-income workers, like small employers, would not be very responsive to premium subsidies.7 As a result, premium subsidies for individuals would also have to be large-and costly-to have a significant impact on the number of uninsured. Finally, subsidizing individual employees gives firms little incentive to begin offering health insurance. But, attaching subsidies directly to individuals is likely to solve many targeting issues associated with employer premium subsidies. Whether accomplished by subsidizing insurance premiums to individuals or businesses, substantially reducing the number of uninsured through support of the employer-sponsored insurance system will be neither cheap nor easy.